

Study Group Participant Name: _____

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1. What is the main purpose of future state analysis?
 - a) To determine if the business has enough in its budget to satisfy all requirements regardless of priority rating.
 - b) **To gather sufficient information to make the best possible choices among potential options.
 - c) To illustrate the differences between current and future state process maps.
 - d) To determine what enhanced technology is needed to close a business gap.

2. Within the context of the Strategy Analysis knowledge area, from which perspective should business needs be stated?
 - a) Tactical
 - b) Stakeholder
 - c) **Enterprise
 - d) Customer

3. Which task involves checking for completeness and unambiguity of requirements?
 - a) **Verify Requirements
 - b) Specify and Model Requirements
 - c) Validate Requirements
 - d) None of the above

4. When defining future states, which of the following includes the correct elements the BA needs to consider?
 - a) **Business Goals and Objectives, Technology and Infrastructure, Potential Value
 - b) Assumptions, Potential Value, Vendors
 - c) Capabilities and Processes, Operational Support, Policies
 - d) Business Architecture, Internal Assets, Business Analysis Approach

5. Which objects are the inputs to *Analyze Current State*?
 - a) Gap Analysis and Elicitation Results [obtained]
 - b) Feasibility Study and Organizational Strategy
 - c) **Needs and Elicitation Results [confirmed]
 - d) Business Requirements and Business Objectives

6. Which technique is used to set targets for measuring the future state?
 - a) Decision Modelling
 - b) **Balanced Scorecard
 - c) SWOT Analysis

d) Functional Decomposition

7. Which object is *most likely* to influence the risks to be defined and understood as part of solution realization?

- a) **Requirements [prioritized]**
- b) Technical Constraints
- c) Stakeholder Classification
- d) Organization Structure

8. When you specify and model requirements, _____ models focus on features or functions of an enterprise or solution.

- a) activity flow
- b) interface
- c) data and information
- d) **capability**

9. Which of the following is NOT used as guidelines and tools for defining design options?

- a) Existing solutions
- b) Requirements (traced)
- c) Solution scope
- d) **Business constraints**

10. Which task uses the output of 7.6 Analyze Potential Value & Recommend Solution?

- a) **Define Change Strategy**
- b) Define Design Options
- c) Validate Requirements
- d) Analyze Performance Measures