

Study Group Participant Name: \_\_\_\_\_

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1. What are the six core concepts that make up the Business Analysis Core Concept Model?
  - a) Change, Risk, Solution, Stakeholder, Value, and Context.
  - b) \*\*Change, Need, Solution, Stakeholder, Value, and Context.
  - c) Change, Need, Constraint, Stakeholder, Value, and Context.
  - d) Change, Need, Solution, Stakeholder, Scope, and Context.
  
2. Which of the following is not an example of a non-functional requirement?
  - a) 98% of sandwich orders within a given day at a submarine sandwich chain restaurant must be correct.
  - b) An airline's flights must not be delayed by more than 30 minutes 90% of the time over a given month.
  - c) \*\*All existing seven-digit phone numbers must be converted to ten-digit phone numbers that include area code before the telemarketing team will be able to use the new auto-dialer feature of the solution.
  - d) It must take no more than 15 seconds to perform a database search.
  
3. Who of the following is NOT a business analyst?
  - a) Paola, who is assessing a vendor's proposal to provide a new service
  - b) Jim, who is working with other developers to prepare a physical data model
  - c) Jenny, who is facilitating a workshop to elicit requirements
  - d) \*\*Raoul, who is conducting unit testing on a new system
  
4. Ben, the BA, is working with a group of stakeholders who have never worked with a BA before. They are uncertain about the business analysis activities that Ben is performing and why they are being performed, particularly where it involves their participation. They think that some of the activities are a waste of time. To address their concerns, Ben decided to conduct performance analysis to ensure that his BA activities were continuing to deliver value to those stakeholders. Which BA core concept is Ben addressing?
  - a) Risk
  - b) \*\*Value
  - c) Stakeholders
  - d) Context
  
5. If a BA decides on a business analysis approach where solution iterations are defined to arrive at a best solution, what type of business analysis approach is this?
  - a) Recursive
  - b) Analytical

- c) \*\*Adaptive
  - d) Predictive
6. What are the inputs to the Plan Business Analysis Governance task?
- a) \*\*Plan Business Analysis Approach and Stakeholder Engagement Approach
  - b) Plan Business Analysis Approach and Conduct Elicitation
  - c) Communicate Business Analysis Information and Stakeholder Engagement Approach
  - d) Assess Risks and Plan Business Analysis Approach
7. Which of the following is not a common requirements attribute?
- a) Absolute reference
  - b) \*\*Preference
  - c) Priority
  - d) Complexity
8. Brenda is a BA on a project that does releases every 3 months. She needs to plan the BA approach for the upcoming release. Numerous enhancements are requested by different stakeholders within the organization. There are also some requirements that are necessary as a result of regulatory changes impacting the organization. With so many “asks” being made, Brenda realizes that the specific BA approach to be used could be dependent on which requests are actually going to be fulfilled in the next release. Brenda has advised the Director of the program to review the requests for validity and to see if justification can be made for allocating resources to each request. Which artifact is she advising the Director to assess?
- a) Requirements prioritization
  - b) Root cause analysis
  - c) \*\*Business case
  - d) Financial analysis
9. Boris, the BA is working in a highly-regulated government department. He is working on a project that involves the replacement of 15 legacy reporting systems with a single system. There are many stakeholder groups that he needs to consult with in order to make sure their requirements are elicited and documented. Patricia, the project sponsor, has stated that the new single system, the existing users and new users of the new system, and the processes by which the different user groups will use the system must be well defined before the solution is even built. What type of business analysis approach should Boris employ?
- a) Recursive
  - b) Comprehensive
  - c) \*\*Predictive
  - d) Adaptive
10. Which of the following statements is true of Transition requirements?
- a) \*\*They are not needed once the change is complete
  - b) They must continue to be met indefinitely by the long-term solution
  - c) They don't exist in an agile implementation
  - d) They don't need to be included in a traceability matrix

**Answer Key**

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